### XI. Appendix

### **Index of Appendices**

Appendix A	Detailed List of Sources Relied Upon	317
Appendix B	List of the Sackler Family Members	323
Appendix C	Purdue Organizational Charts and Ownership Structure	325
Appendix D	Purdue Company Names and SAP Account Information	340
Appendix E	Rhodes Organizational Charts and Ownership Structure	345
Appendix F	Rhodes Company Names and SAP Account Information	349

**Appendix A – Detailed List of Sources Relied Upon** 

In order to achieve the objectives of the Cash Transfers of Value Analysis, we accessed and reviewed various types of sources of information from Purdue, TXP and One Stamford Realty that we used and relied on when performing our procedures.

#### 1. Entity Organizational Charts

- Organizational charts for the Purdue and Rhodes entities and certain Affiliated Entities.

#### 2. SAP Accounting System Information

- SAP company numbers and names, and chart of accounts: Financial Tables.xlsx.
- SAP general ledger detail.
- SAP master vendor table.
- SAP accounts payable ledger.
- SAP accounts receivable ledger.
- SAP cost center detail and list of customer codes.

#### 3. Purdue Internally Prepared Distribution Reports

- The October 19, 2018 MDL Presentation.
- Purdue's Internal Distribution Analysis (see Excel file named: Distributions 1995 to 2017 Actuals v7.xlsx).
- Purdue's Notes Receivable schedule of historical activity (see Excel file named: PRALP-PPLP Notes Receivable Historical Activity through 7.31.2019v2.xlsx).
- Rhodes's Internal Distribution Analysis (see Excel files below):
  - o Coventry History Cash Flow Statement\_since inception 2018 Revised\_05202019.xlsx.
  - o Coventry Tax Distributions LTD 2008 2018.xlsx.

#### 4. Financial Statements

- Purdue's audited financial statements for the years ended December 31, 2008 through December 31, 2017, and unaudited financial statements for the year ended December 31, 2018.<sup>1</sup>
- Purdue and Rhodes's combined audited financial statements for the years ended December 31, 2014 through 2015.
- Rhode's audited financial statements for the year ended December 31, 2016.
- Internal financial statements, reports and/or SAP accounting records for PPLP, Rhodes, PPI, PLP
   Associates Holdings Inc. and other Affiliated Entities whose books and records are maintained in the same
   SAP accounting system as Purdue's.

#### 5. Purdue's Accounting and Approval Documentation

- Treasury department's records with transaction information and other accounting records.
- Wire instructions, bank statements, weekly bank transaction reports and bank account check clearing reconciliations.
- Written Consents and other documents from the general partners authorizing distributions.
- Other accounting records and approval documentation available in the SAP accounting system.
- Tax calculations by Purdue's Tax Department (now TXP).
- Information obtained from discussions and communications with Purdue and TXP employees.

#### 6. State Complaints

- Complaints filed by various states against Purdue and/or the Sackler Family members:

State	Original/Amended	Date of Complaint
Connecticut	Amended	May 6, 2019
Indiana	Original	May 21, 2019
Iowa	Original	May 16, 2019
Kansas	Original	May 16, 2019
Maryland	Original	May 16, 2019
Massachusetts	Amended	January 31, 2019
New Jersey	Original	May 30, 2019
New York	Amended	March 28, 2019
Oklahoma	Original	June 30, 2017
Oregon	Original	September 18, 2018
Pennsylvania	Original	May 15, 2019
West Virginia	Original	May 16, 2019
Wisconsin	Original	May 16, 2019

#### 7. Payroll Records

- Purdue payroll report detail.

#### 8. Legal Expense Reports Prepared by Purdue's Legal Operations Department

- File provided by Legal Operations containing expenses paid to law firms that represent Sackler Family members under the Corporate Indemnity Policy. These reports listed the name of each law firm paid and the amounts invoiced to Purdue and did not include any detail as to the work performed.
- File describing all of Purdue's corporate policies and requirements related to legal invoice processing.
- Copy of the Directors and Officers liability insurance policy.
- Minutes from the November 19, 2004 Board of Directors meeting of PPI, at which time the Corporate
  Indemnity Policy was adopted. The full text of the Corporate Indemnity Policy is incorporated into the
  minutes from that meeting.

#### 9. Pension Records

- Pension Benefit Calculation Worksheets prepared by Deloitte.
- Purdue's Pension Plan Document.

#### 10. Purdue Expense Reports

- Purdue's T&E reports from Databasics from April 2011 through December 31, 2018, including individual lineitems from expense reports and available supporting documentation.
- Purdue's SAP account payable detail and available supporting documentation related to expense reimbursements from January 1, 2008 through December 31, 2018.
- Purdue's Travel Policy and Procedures in effect during the years 2008 through 2018.
- Transaction detail related to Purdue's cellular phone plan costs.
- Transaction detail related to Purdue's fleet vehicle costs, personal service employees expenses and the reimbursements of such.

#### 11. Meetings with employees of Purdue, PPI, Rhodes, TXP and One Stamford Realty

Title	Company	Category
Associate General Counsel	PPLP	Compensation, Legal, and Pension
Sr. Manager, Payroll Services	PPLP	Compensation
Controller	PPLP	Cash Distributions and Travel & Expense
Assistant Manager of Corporate Travel	PPLP	Travel & Expense
Director of Law Department Operations	PPLP	Legal
Director, Benefits and HRIS	PPLP	Pension
Associate Director, SG&A Finance	PPLP	Travel & Expense
Senior Vice President and Chief Financial Officer	PPLP and PPI	Cash Distributions, Compensation, Legal and Pension
Senior Legal Analyst	PPLP	Legal
Associate General Counsel	PPLP	Legal
Treasurer & Director Business Development Finance	PPLP	Cash Distributions
Vice President Finance	Rhodes	Cash Distributions
Associate Treasury Analyst	TXP	Fringe Benefits
Transactions and Compliance Manager	TXP	Cash Distributions
Director, Finance and Accounting	TXP	Cash Distributions, Compensation and Travel & Expense
Vice President of Finance for PRALP	TXP	Fringe Benefits
Associate Director, Tax	TXP	Cash Distributions
Accounting Services, Manager	TXP	Travel & Expense
Associate Director	One Stamford Realty	Fringe Benefits

Appendix B - List of the Sackler Family Members

### **Appendix B - List of Sackler Family Members**

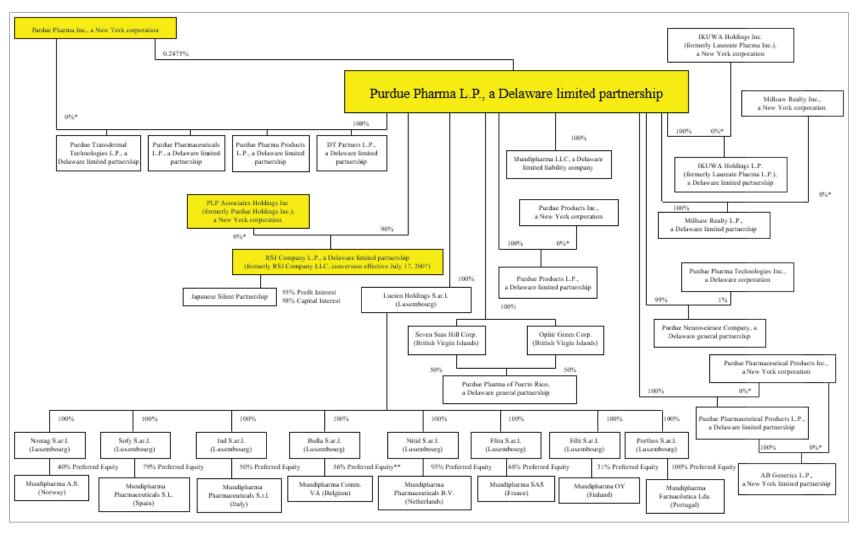
Name	Purdue Director Begin Date	Purdue Director End Date
Jonathan D. Sackler	10/2/1990	12/8/2018
Ilene Sackler Lefcourt	10/2/1990	10/9/2018
Kathe A. Sackler	10/2/1990	9/27/2018
Richard S. Sackler	10/2/1990	7/24/2018
Raymond R. Sackler	10/2/1990	7/17/2017
Mortimer D. Sackler	10/2/1990	3/24/2010
Mortimer D.A. Sackler	1/15/1993	1/16/2019
Theresa E. Sackler	1/15/1993	9/7/2018
Beverly Sackler	1/15/1993	10/17/2017
Samantha (Sackler) Hunt	1/15/1993	3/8/2003
David A. Sackler	7/19/2012	8/14/2018

Family Member	Relationship	Title at Purdue (if applicable)
Mark Sackler		Delphian Sales Manager
Karen Lefcourt-Taylor		Consultant
Jeffrey Lefcourt		Consultant
Marianna Sackler	Daughter of Richard S. Sackler	Consultant
Henry Sackler		
Miles Sackler		Summer Intern
Rebecca Sackler	Daughter of Richard S. Sackler	Consultant
Benjamin Shack-Sackler	Son of Kathe A. Sackler	Summer Intern
Julia Shack-Sackler	Daughter of Kathe A. Sackler	Summer Intern
Muriel Sackler	Wife of Mortimer D. Sackler	
Susan Sackler	Wife of Kathe A. Sackler	
Ben Taylor	Husband of Karen Lefcourt-Taylor	
Beth Sackler	Ex-wife of Richard S. Sackler	

**Alix**Partners Source: Purdue's Legal Department

# **Appendix C - Purdue Organizational Charts and Ownership Structure**

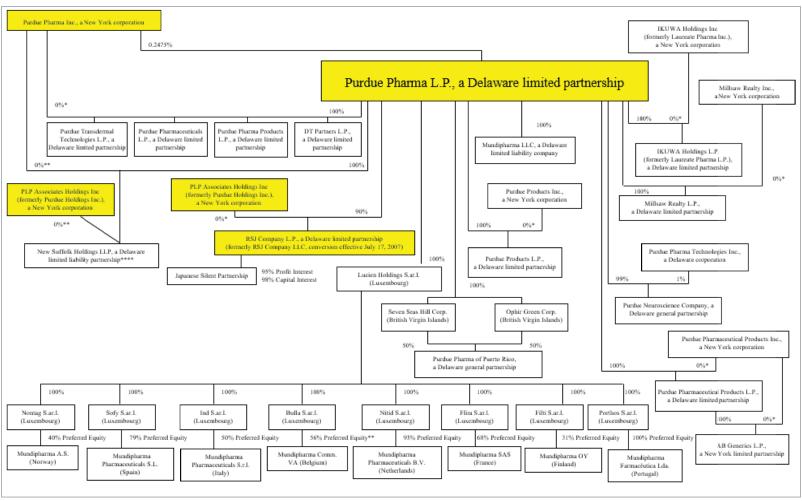
## Appendix C - Purdue Pharma L.P. Subsidiaries, January 1, 2008 through February 14, 2008



<sup>\*</sup> General Partner has no equity interest in LP, rather the General Partner receives a service fee for acting as General Partner

<sup>\*\*</sup> The preferred stock has been characterized as Preferred Stock A and Preferred Stock B Bulla S àr 1 holds 100% of Preferred Stock A and Lymit Holdings S àr 1 holds 100% of Preferred Stock B The percentages represent the total preferred stock

### Appendix C - Purdue Pharma L.P. Subsidiaries, February 15, 2008 through December 31, 2008



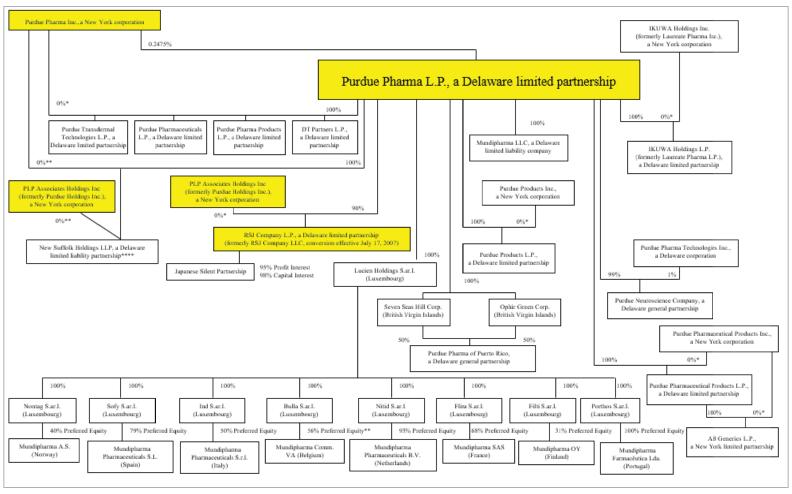
<sup>\*</sup> General Partner has no equity interest in LP, rather the General Partner receives a service fee for acting as General Partner

<sup>\*\*</sup>Partner has no equity interest in LLP, rather the Partner receives a service fee for acting as a Partner

<sup>\*\*\*</sup> The preferred stock has been characterized as Preferred Stock A and Preferred Stock B Bulla S år 1 holds 100% of Preferred Stock A and Lymit Holdings S år 1 holds 100% of Preferred Stock B The percentages represent the total preferred stock

<sup>\*\*\*\*</sup> Effective as of January 1, 2008, New Suffolk Holdings LLP will invest up to €30 7 million as a silent partner in Mundipharma Vertriebsgesellschaft mbH & Co KG This silent partnership ends on December 31, 2030

### Appendix C - Purdue Pharma L.P. Subsidiaries, January 1, 2009 through April 29, 2010



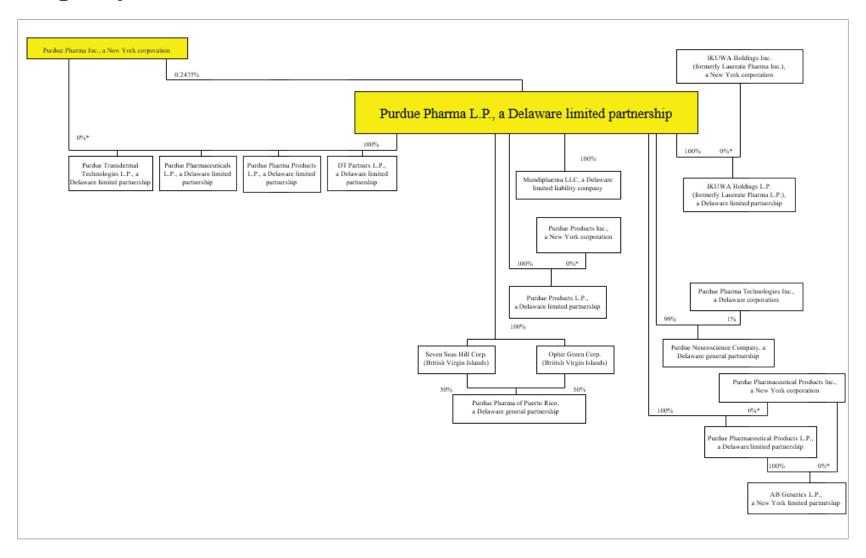
<sup>\*</sup> General Partner has no equity interest in L P, rather the General Partner receives a service fee for acting as General Partner

<sup>\*\*</sup>Partner has no equity interest in LLP, rather the Partner receives a service fee for acting as a Partner

<sup>\*\*\*</sup> The preferred stock has been characterized as Preferred Stock A and Preferred Stock B Bulla S år 1 holds 100% of Preferred Stock A and Lymit Holdings S år 1 holds 100% of Preferred Stock B The percentages represent the total preferred stock

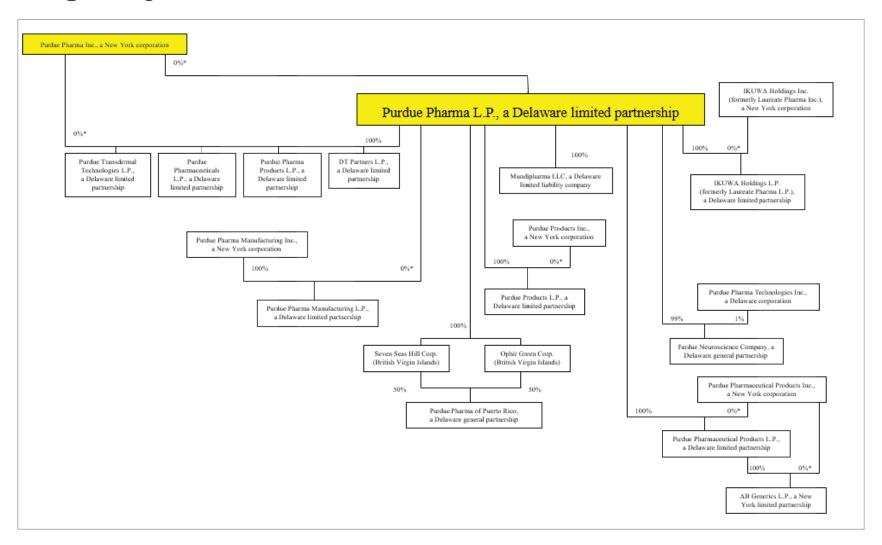
<sup>\*\*\*\*</sup> Effective as of January 1, 2008, New Suffolk Holdings LLP will invest up to €30 7 million as a silent partner in Mundipharma Vertriebsgesellschaft mbH & Co KG This silent partnership ends on December 31, 2030

### Appendix C - Purdue Pharma L.P. Subsidiaries, April 30, 2010 through April 8, 2013



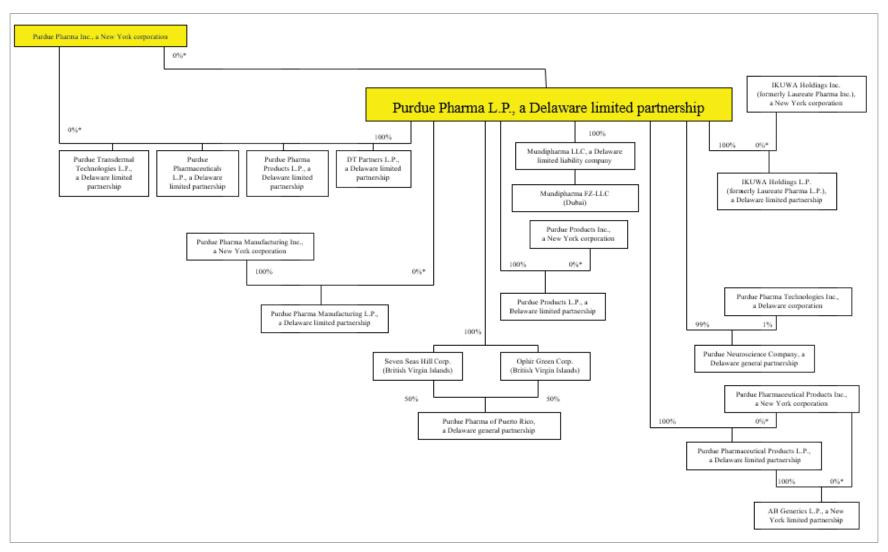
<sup>\*</sup> General Partner has no equity interest in LP, rather the General Partner receives a service fee for acting as General Partner

## Appendix C - Purdue Pharma L.P. Subsidiaries, April 9, 2013 through July 8, 2014



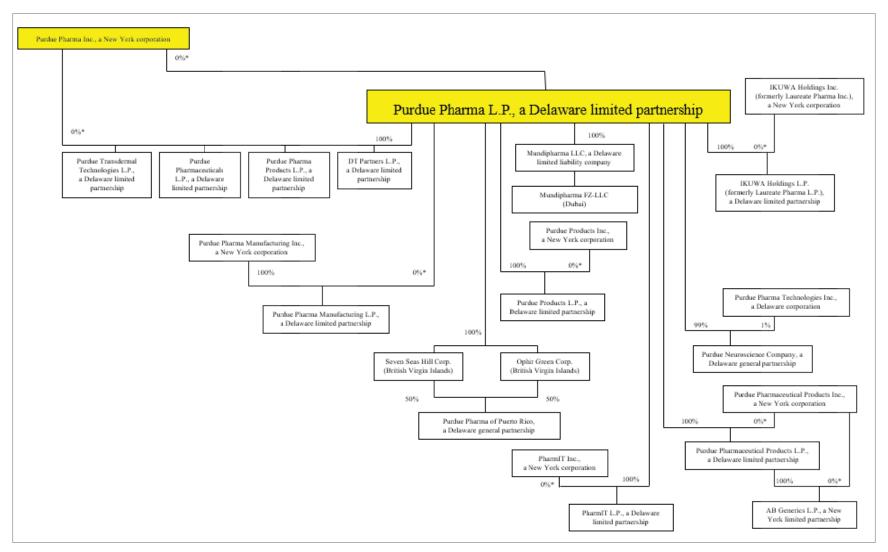
<sup>\*</sup> General Partner has no equity interest in LP, rather the General Partner receives a service fee for acting as General Partner

## Appendix C - Purdue Pharma L.P. Subsidiaries, July 9, 2014 through September 1, 2014



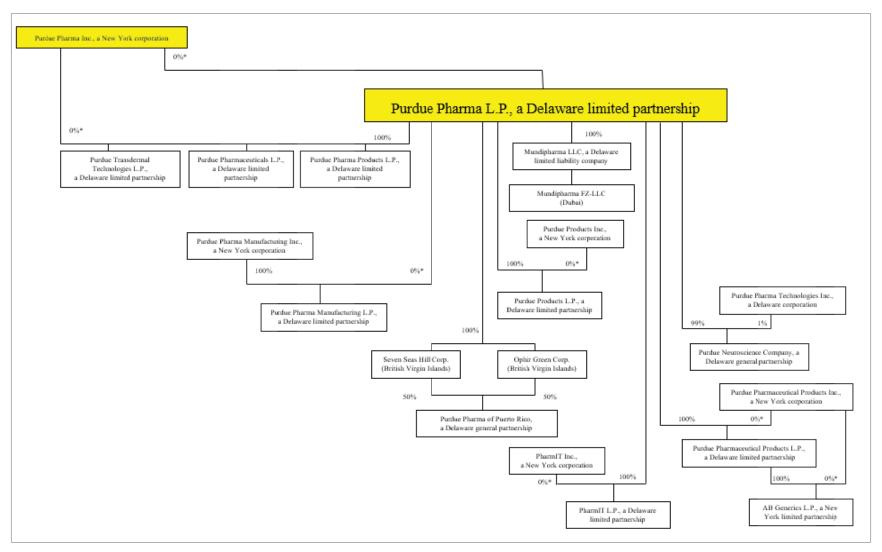
<sup>\*</sup> General Partner has no equity interest in LP, rather the General Partner receives a service fee for acting as General Partner

## Appendix C - Purdue Pharma L.P. Subsidiaries, September 2, 2014 through December 17, 2015



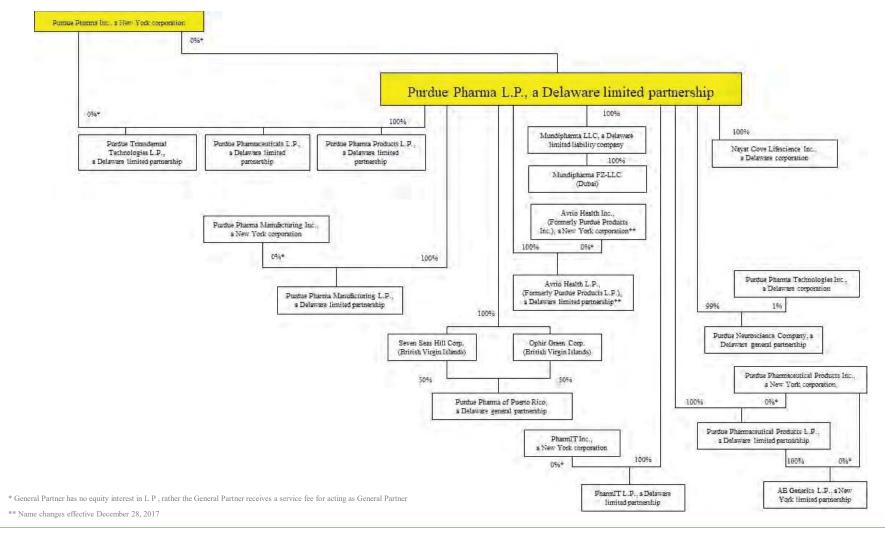
<sup>\*</sup> General Partner has no equity interest in LP, rather the General Partner receives a service fee for acting as General Partner

## Appendix C - Purdue Pharma L.P. Subsidiaries, December 18, 2015 through November 20, 2017

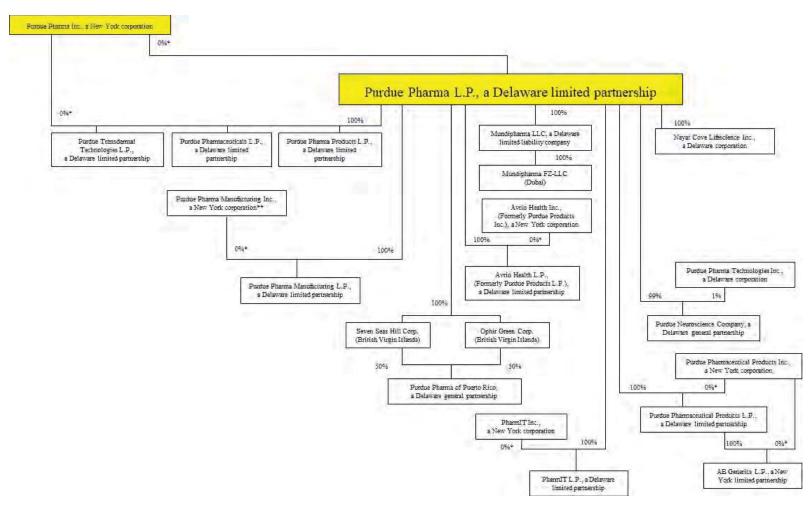


<sup>\*</sup> General Partner has no equity interest in LP, rather the General Partner receives a service fee for acting as General Partner

### Appendix C - Purdue Pharma L.P. Subsidiaries, November 21, 2017 through August 19, 2018



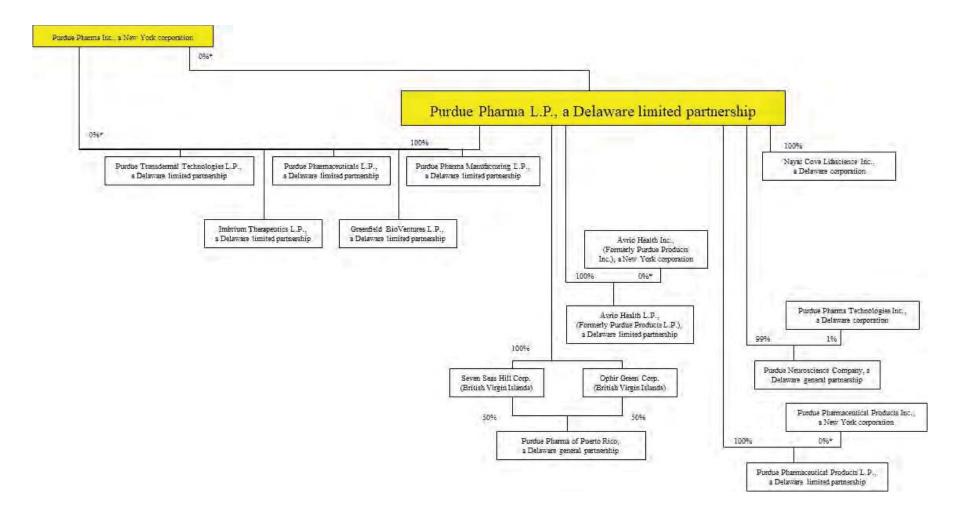
## Appendix C - Purdue Pharma L.P. Subsidiaries, August 20, 2018 through September 10, 2018



<sup>\*</sup> General Partner has no equity interest in LP, rather the General Partner receives a service fee for acting as General Partner

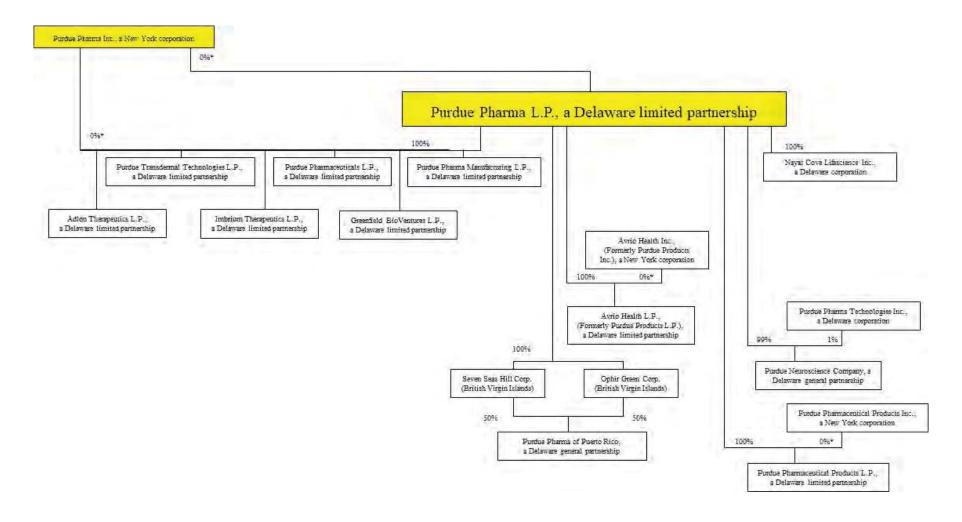
<sup>\*\*</sup> Purdue Pharma Inc replaces Purdue Manufacturing Inc as general partner effective August 23, 2018

# Appendix C - Purdue Pharma L.P. Subsidiaries, September 11, 2018 through October 29, 2018



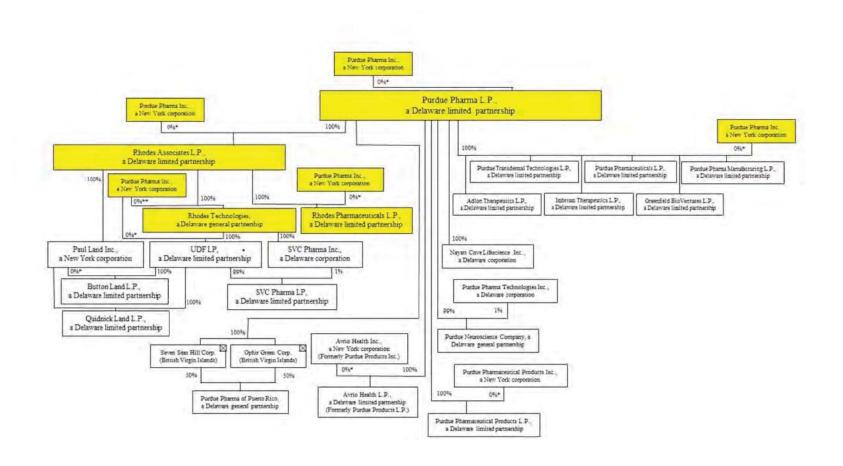
<sup>\*</sup> General Partner has no equity interest in LP, rather the General Partner receives a service fee for acting as General Partner

# Appendix C - Purdue Pharma L.P. Subsidiaries, October 30, 2018 through May 27, 2019



<sup>\*</sup> General Partner has no equity interest in LP, rather the General Partner receives a service fee for acting as General Partner

## Appendix C - Purdue Pharma L.P. Ownership and Subsidiaries, May 28, 2019 to Present

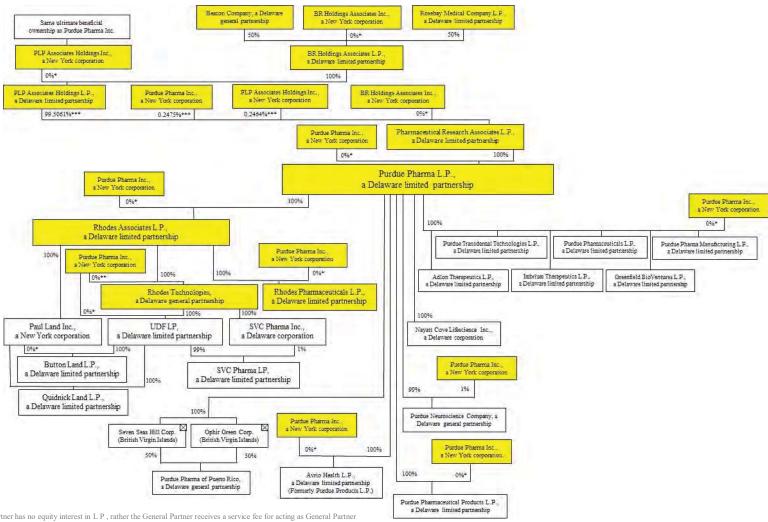


<sup>\*</sup> General Partner has no equity interest in L P, rather the General Partner receives a service fee for acting as General Partner

<sup>\*\*</sup> Partner has no equity interest in LLP, rather the Partner receives a service fee for acting as a Partner

<sup>\*\*\*</sup> BR Holdings Associates Inc is the general partner of Pharmaceutical Research Associates L P; Purdue Pharma Inc , PLP Associates Holdings Inc and PLP Associates Holdings L P are the limited partners of Pharmaceutical Research Associates L P

#### Appendix C - Current Purdue Pharma L.P. Ownership and **Subsidiaries**



General Partner has no equity interest in L P, rather the General Partner receives a service fee for acting as General Partner

Partner has no equity interest in LLP, rather the Partner receives a service fee for acting as a Partner

<sup>\*\*\*</sup> BR Holdings Associates Inc is the general partner of Pharmaceutical Research Associates L P; Purdue Pharma Inc , PLP Associates Holdings Inc and PLP Associates Holdings L P are the limited partners of Pharmaceutical Research Associates L P

# **Appendix D – Purdue Company Names and SAP Account Information**

# **Appendix D - Cash Distribution Testing Selections - Purdue's SAP Company Names**

Company Number	Company Name	Description
208	Purdue Pharma L.P.	
301	Purdue Pharma Inc.	General Partner of Purdue Pharma L.P.
401	PLP Associates Holdings L.P.	Limited Partner of Purdue Holdings L.P. (name changed in 2018 to PRA L.P.)
402	PLP Associates Holdings Inc.	General Partner of Purdue Holdings L.P. (name changed in 2018 to PRA L.P.)
408	RSJ Company L.P.	Limited Partner of Mudipharma KK (Japan)
413	BR Holdings Associates L.P.	Limited Partner of PLP Associates Holdings L.P.
414	BR Holdings Associates Inc.	General Partner of BR Holdings Associates L.P.
416	Purdue Holdings L.P. (name changed in 2018 to PRA L.P.)	Limited Partner of Purdue Pharma L.P.
NA	Rosebay Medical Company L.P.	Limited Partner of BR Holdings Associates L.P. (50%)
NA	Beacon Company	Limited Partner of BR Holdings Associates L.P. (50%)
NA	Mexcus Corporation	Affiliated Entity (Ex-US)
NA	Maltus Corporation	Affiliated Entity (Ex-US)
NA	Mundipharma KK	Affiliated Entity (Ex-US)
NA	Clovio Corp.	Affiliated Entity (Ex-US)
NA	Lucien Holdings S.ar.l.	Affiliated Entity (Ex-US)

Note: The books and records for these entities are not maintained in the same SAP accounting system as Purdue.

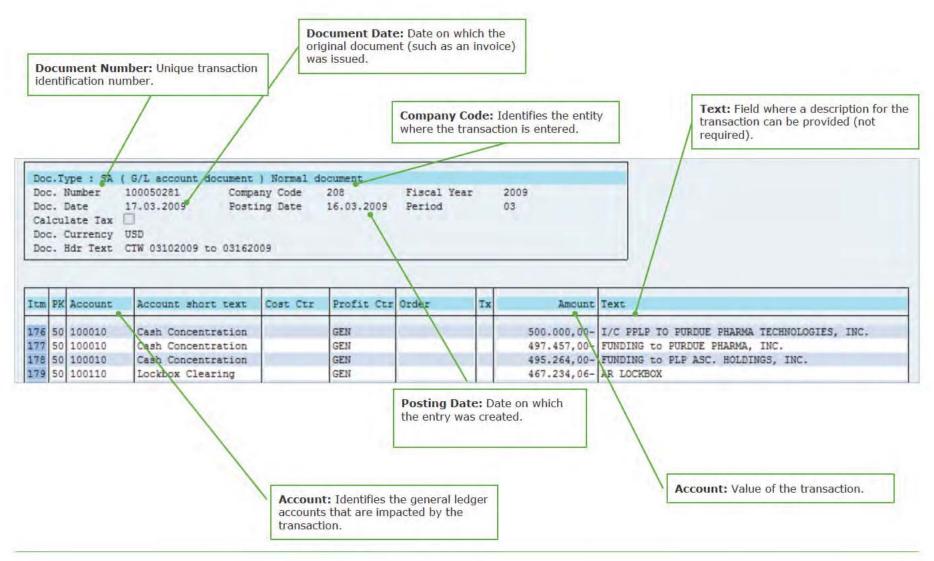
# **Appendix D - Cash Distribution Testing Selections - Purdue's SAP Account Descriptions**

SAP Number	Account Type	SAP "Short Text"
100010	Asset - Cash	Cash Concentration
102208	Due from Associated Company	Purdue Pharma L.P.
102301	Due from Associated Company	Purdue Pharma Inc.
102401	Due from Associated Company	PLP Assoc Holdings
102413	Due from Associated Company	BR Holdings Assoc L.P.
102416	Due from Associated Company	Purdue Holdings L.P.
107401	Long Term Asset	Invest. PLP Asc. Hold
107204	Long Term Asset	Invest - Purdue
107408	Long Term Asset	Invest. RSJ Com LLC
107416	Long Term Asset	Invest – PH L.P.

# **Appendix D - Cash Distribution Testing Selections – Purdue's SAP Account Descriptions**

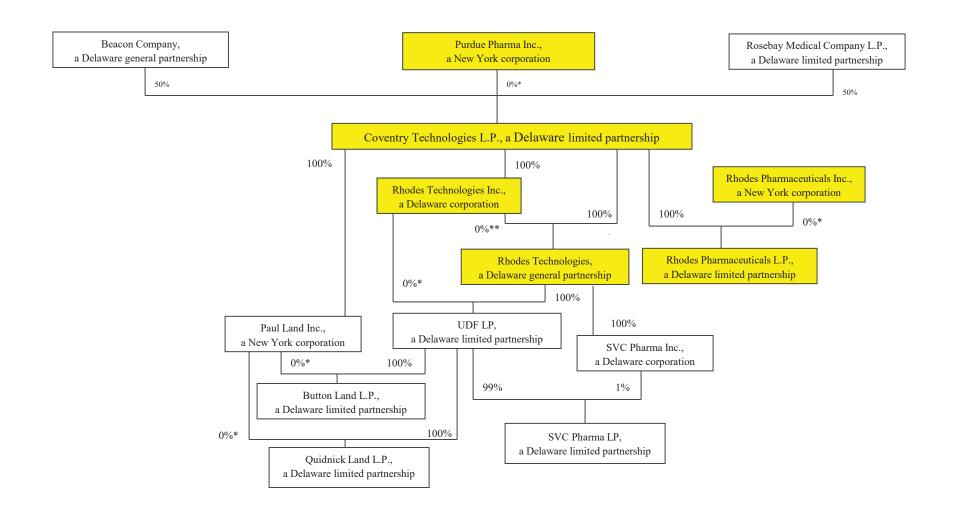
SAP Number	Account Type	SAP "Short Text"	Description
302042	Equity Account	Dist #42 PP Inc	Distribution to Purdue Pharma Inc.
302045	Equity Account	Dist #45 PH L.P.	Distribution to Purdue Holdings L.P.
302044	Equity Account	Dist #44 PLPAH L.P.	Distribution to PLP Associates Holdings Inc.
302032	Equity Account	Capital #32 Dist BR	Distribution to BR Holdings Associates L.P.
1018449	Vendor	BEACON TRUST COMPANY	SAP Number = Vendor Number
1004240	Vendor	UNITED STATES TREASURY	SAP Number = Vendor Number
1032548	Vendor	CLOVIO CORP	SAP Number = Vendor Number
1019140	Vendor	LUCIEN HOLDINGS SARL	SAP Number = Vendor Number
1016497	Vendor	ROSEBAY MEDICAL COMPANY LP	SAP Number = Vendor Number
1029154	Vendor	BEACON CO	SAP Number = Vendor Number
1033027	Vendor	MALTUS CORPORATION	SAP Number = Vendor Number
1033026	Vendor	MEXCUS CORPORATION	SAP Number = Vendor Number

#### Appendix D - SAP Screenshot Guide for Purdue



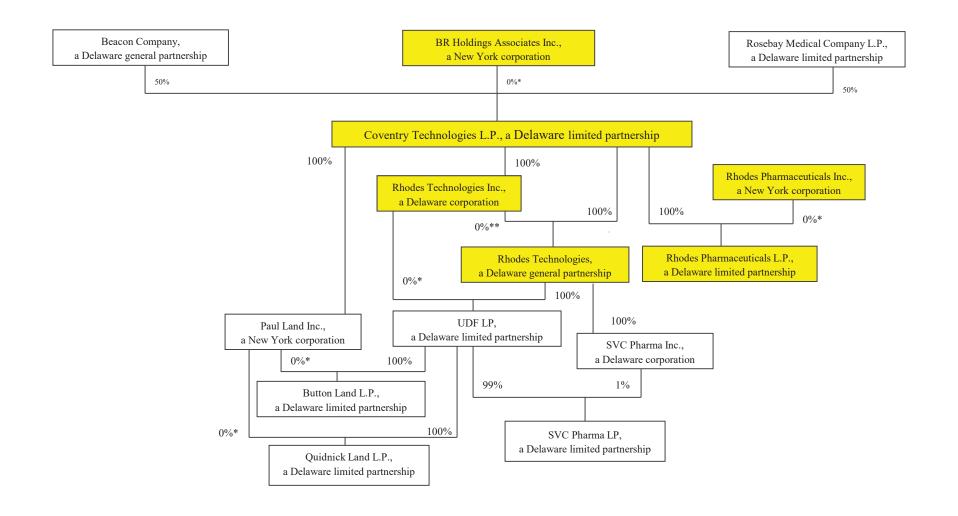
# **Appendix E – Rhodes Organizational Charts and Ownership Structure**

### Appendix E – Rhodes Ownership and Subsidiaries Effective January 1, 2008 through August 19, 2018



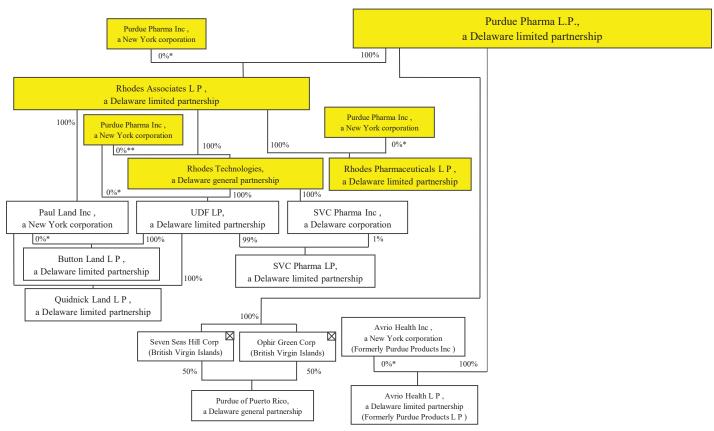
<sup>\*</sup>General Partner has no equity interest in LP, rather the General Partner receives a service fee for acting as General Partner

### Appendix E – Rhodes Ownership and Subsidiaries Effective August 20, 2018 through May 27, 2019



<sup>\*</sup>General Partner has no equity interest in LP, rather the General Partner receives a service fee for acting as General Partner

### Appendix E – Rhodes Ownership and Subsidiaries Effective May 28, 2019 to Present



<sup>\*</sup> General Partner has no equity interest in LP, rather the General Partner receives a service fee for acting as General Partner

<sup>\*\*</sup> Partner has no equity interest in LLP, rather the Partner receives a service fee for acting as a Partner

<sup>\*\*\*</sup> BR Holdings Associates Inc is the general partner of Pharmaceutical Research Associates L P; Purdue Pharma Inc, PLP Associates Holdings Inc and PLP Associates Holdings L P are the limited partners of Pharmaceutical Research Associates L P

# **Appendix F - Rhodes Company Names and SAP Account Information**

# Appendix F - Rhodes Cash Distribution and Capital Contribution Testing Selections - SAP Company Names

Company Number	Company Name	Description
208	Purdue Pharma L.P.	
227	Rhodes Technologies	
230	Coventry Technologies L.P.	
250	Rhodes Pharmaceuticals L.P.	
301	Purdue Pharma Inc.	General Partner of Purdue Pharma L.P.
401	PLP Associates Holdings L.P.	Limited Partner of Purdue Holdings L.P. (name changed in 2018 to PRA L.P.)
402	PLP Associates Holdings Inc.	General Partner of Purdue Holdings L.P. (name changed in 2018 to PRA L.P.)
413	BR Holdings Associates L.P.	Limited Partner of PLP Associates Holdings L.P.
414	BR Holdings Associates Inc.	General Partner of BR Holdings Associates L.P.
416	Purdue Holdings L.P. (name changed in 2018 to PRA L.P.)	Limited Partner of Purdue Pharma L.P.
NA	Rosebay Medical Company L.P.	Limited Partner of BR Holdings Associates L.P (50%)
NA	Beacon Company	Limited Partner of BR Holdings Associates L.P (50%)

**Note:** The books and records for these entities are not maintained in the same SAP accounting system as Purdue and Rhodes.

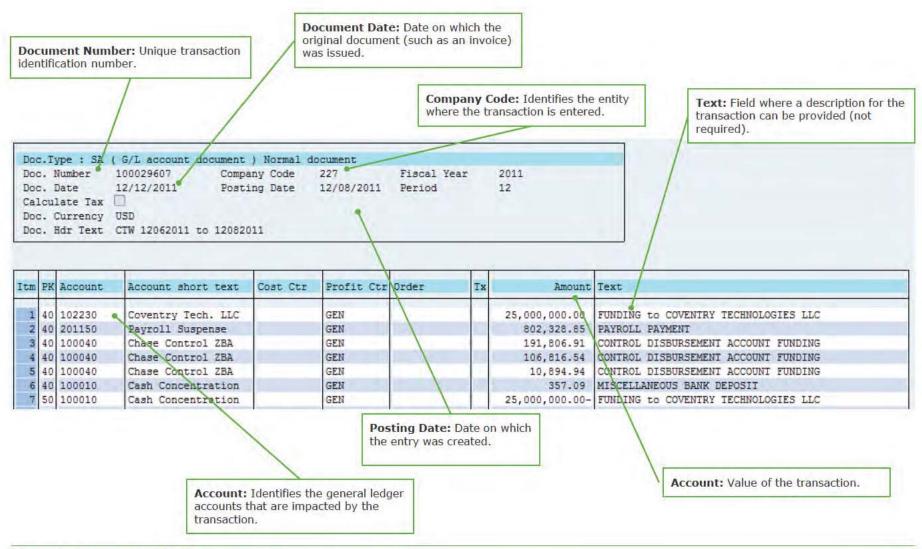
# **Appendix F - Rhodes Cash Distribution and Capital Contribution Testing Selections – SAP Account Descriptions**

SAP Number	Account Type	SAP "Short Text"
100010	Asset - Cash	Cash Concentration
102208	Due from Associated Company	Purdue Pharma L.P.
102227	Due from Associated Company	Rhodes Technologies
102230	Due from Associated Company	Coventry Technologies LLC
102250	Due from Associated Company	Rhodes Pharmaceuticals LP
102301	Due from Associated Company	Purdue Pharma Inc.
102401	Due from Associated Company	PLP Assoc Holdings
102413	Due from Associated Company	BR Holdings Assoc L.P.
102416	Due from Associated Company	Purdue Holdings L.P.
107401	Long Term Asset	Investment PLP Associates Holding LP

# Appendix F - Rhodes Cash Distribution and Capital Contribution Testing Selections - SAP Account Descriptions

SAP Number	Account Type	SAP "Short Text"
107204	Long Term Asset	Investment Purdue
107416	Long Term Asset	Investment in Purdue Holdings LP
301026	Equity Account	Capital #26 Contribution Reigo Company
301027	Equity Account	Capital #27 Distribution Rosebay
302026	Equity Account	Capital #26 Distribution Beacon Company
302042	Equity Account	Distribution #42 Purdue Pharma Inc.
302045	Equity Account	Distribution #45Purdue Holdings LP
302044	Equity Account	Distribution #44 PLP Assoc. Holdings LP
302032	Equity Account	Capital #32 Distribution BR
1016497	Vendor	ROSEBAY MEDICAL COMPANY LP
1029154	Vendor	BEACON CO

#### Appendix F - SAP Screenshot Guide for Rhodes Technologies



# XII. Disclaimer and Statement of Limiting Conditions

#### XII. Disclaimer and Statement of Limiting Conditions

This Cash Transfers of Value Report and the related analysis has been prepared at the direction of the Special Committee and Counsel. THIS CASH TRANSFERS OF VALUE REPORT IS NOT INTENDED TO BE RELIED UPON BY ANY PARTY OTHER THAN PURDUE, PPI, RHODES, THE SPECIAL COMMITTEE OR COUNSEL, OR INDUCE ACTION BY ANY PARTY.

The information contained herein is based upon financial and other data provided to AlixPartners by Counsel, the management and staff of Purdue, PPI, Rhodes, TXP and One Stamford Realty, and publicly available information, which was available and reviewed as of the date of this Cash Transfers of Value Report. The depth of the analyses may be limited in some respects due to the extent and sufficiency of available information. AlixPartners further relied on the assurance of Counsel and management and staff of Purdue, PPI, Rhodes, TXP and One Stamford Realty that they were unaware of any facts that would make the information provided to AlixPartners incomplete or misleading. In preparing this Cash Transfers of Value Report, AlixPartners has assumed, without any independent verification, the accuracy and completeness of all information available from public sources, Counsel, Purdue, PPI, Rhodes, TXP and One Stamford Realty or which was otherwise provided to us.

AlixPartners has not subjected the information contained herein to an examination in accordance with generally accepted auditing or attestation standards. Had AlixPartners performed such an examination, certain matters might have come to our attention that may have caused us to report different findings and observations herein. Accordingly, AlixPartners cannot and does not express an opinion on the information and does not assume any responsibility for the accuracy or correctness of the underlying financial or other data, information and assessments upon which this Cash Transfers of Value Report is based. The analysis performed was on a "level-of-effort" basis; that is, the depth of our analyses and extent of our authentication of the information may be limited in some respects due to the extent and sufficiency of available information, time constraints dictated by the circumstances, and other factors. Additionally, AlixPartners is not licensed to provide legal advice. Accordingly, nothing in this Cash Transfers of Value Report should be construed as legal advice or opinion.

Many of the observations included in this Cash Transfers of Value Report are based upon representations, both written and verbal, made by Counsel and employees of Purdue, PPI, Rhodes, TXP and One Stamford Realty. We give no assurances as to the accuracy of these representations and are not responsible whatsoever for misrepresentations made, if any. Information in this Cash Transfers of Value Report is non-public and considered highly confidential by Counsel and Purdue. Amounts included throughout this Cash Transfers of Value Report represent approximates and may include rounding differences.

This Cash Transfers of Value Report is incomplete without AlixPartners's accompanying verbal presentation and is based on the information and documents reviewed as of the date of this Cash Transfers of Value Report, and review of any additional documents may change the information included herein. The information in this Cash Transfers of Value Report reflects conditions and the views of AlixPartners as of this date, all of which are subject to change. AlixPartners undertakes no obligation to update or provide any revisions to this Cash Transfers of Value Report to reflect events, circumstances or changes that occur after the date this Cash Transfers of Value Report was prepared. Neither this Cash Transfers of Value Report nor any of its contents may be copied, reproduced, disseminated, quoted or referred to in any presentation, agreement or document with or without attribution to AlixPartners.

WHEN IT REALLY MATTERS.